Ms. Jacqueline Agee, Chair, convened the Special Meeting of the Board of Illinois Community College District No. 515 at 5:07 p.m., Thursday, April 13, 2017, in the Board Room of the College.

ROLL CALL:

Board Members Present
Ms. Jacqueline Agee, Chair
Mr. Marc Wiley, Vice Chair
Dr. Ronald White, Secretary
Mr. Christopher Baikauskas
Ms. Brunetta Hill-Corley
Mr. Wendell Mosby
Ms. Joelle Mulhearn
Mr. Octavio Origel, Student Trustee

Table Participants Present
Dr. Terri L. Winfree, President
Ms. Patricia Gallagher Trost, Board Recorder
Dr. Marie Hansel, Vice President, Academic Affairs
Mr. Craig Schmidt, Vice President, Community and Economic Development
Ms. Valerie Nicholson, Faculty Representative

Table Participants Absent
Dr. Thomas Saban, Vice President, Finance and Administration
Dr. Gregory Thomas, Vice President, Student Affairs and Dean of Students
Ms. Peggy Jones, Support Staff Representative
Mr. Jesus Franco, Student Representative

Administrators Present
Mr. David Cronan; Ms. Deborah Havighorst; Ms. Marina Krusic; Mr. George Pfotenhauer;
Mr. Felix Simpkins; Mr. Eligie Wilson

Faculty Members Present
Dr. Craig Mulling; Mr. Ed Schwarz; Ms. Vivian Zimmerman

Staff Members Present
Ms. Cheri Taylor-Lawton

Others
Ms. Camiella Williams, trustee-elect; Mr. Eduardo A. Lopez Navarro, Pioneer Student
Newspaper
CONSENT ITEMS

Course Fee Changes
Mr. Baikauskas moved and Ms. Mulhearn seconded that the Board of Trustees approves the following course fee changes:

<table>
<thead>
<tr>
<th>Prefix/Number</th>
<th>Course Title</th>
<th>Lab Fee</th>
<th>Proposed Lab Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>MATH 090</td>
<td>Elementary Algebra</td>
<td>$5.00</td>
<td>$10.00</td>
</tr>
<tr>
<td>MATH 091</td>
<td>Mathematical Literacy</td>
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<td>$10.00</td>
</tr>
<tr>
<td>MATH 095</td>
<td>Intermediate Algebra</td>
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<td>$10.00</td>
</tr>
<tr>
<td>MATH 151</td>
<td>College Algebra</td>
<td>$5.00</td>
<td>$10.00</td>
</tr>
<tr>
<td>ELEC 132</td>
<td>Print Reading for Electricians</td>
<td>$10.00</td>
<td>$45.00</td>
</tr>
<tr>
<td>ELEC 140</td>
<td>Industrial and Electrical Safety</td>
<td>$10.00</td>
<td>$45.00</td>
</tr>
<tr>
<td>ELEC 142</td>
<td>Preventive Maintenance/Troubleshooting</td>
<td>$10.00</td>
<td>$45.00</td>
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<tr>
<td>ELEC 220</td>
<td>DC Crane Control</td>
<td>$10.00</td>
<td>$45.00</td>
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<tr>
<td>ELEC 221</td>
<td>Alternative Energy</td>
<td>$10.00</td>
<td>$45.00</td>
</tr>
<tr>
<td>ELEC 290</td>
<td>Special Topics in Electricity</td>
<td>$10.00</td>
<td>$45.00</td>
</tr>
</tbody>
</table>

Upon the call of roll, the vote was as follows:

Ms. Agee        Aye
Mr. Baikauskas  Aye
Ms. Hill-Corley Nay
Mr. Mosby       Nay
Ms. Mulhearn    Aye
Dr. White       Aye
Mr. Wiley       Aye
Mr. Origel      Advisory (Nay)

The vote being five (5) Ayes, two (2) Nays, and one (1) Advisory, the motion carried.

ACTION ITEMS

Tuition Rate and Fee Changes
Mr. Mosby moved and Ms. Mulhearn seconded that the Board of Trustees approves the following tuition rate changes beginning fall 2017 based on a $5.50 per credit hour increase for in-district students:

<table>
<thead>
<tr>
<th></th>
<th>Current Rate</th>
<th>Proposed Rate</th>
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</thead>
<tbody>
<tr>
<td>In-District</td>
<td>$133</td>
<td>$138.00</td>
</tr>
<tr>
<td>Out-of-District</td>
<td>$333</td>
<td>$346.25</td>
</tr>
<tr>
<td>Out-of-State</td>
<td>$399</td>
<td>$415.50</td>
</tr>
</tbody>
</table>
It is also recommended that the Board of Trustees approves a $5.00 increase in the Technology Fee to $15.00 per credit hour beginning fall 2017.

Dr. Winfree explained the cuts and other cost savings that have been made by the College. She recently went to Springfield with the students for Advocacy Day. It appears that there is not going to be movement on the budget. Those that they talked to said not to plan on the budget impasse being resolved. The current process is not being called a “stop-gap,” but is called a “life-line.” The money that is in for higher education and specifically for community colleges is currently at $38 million. They are trying to get it to $50 million. If it remains at the $38 million which is what the College’s elected officials said, the College will not see a penny of it. It is distributed based on a formula and the College will not get anything. As much as Dr. Winfree would not like to recommend an increase in tuition, she feels that it has to be done. Even with the increase, the College is still not able to add things it would like to do. This request is just to keep the College operating as it is. Any other cuts will cut into services to students directly. Dr. Winfree added that the College should consistently raise the tuition a small amount each year just to cover the cost of everything that increases. She added that even with an increase in tuition, the College is still a great bargain, has great faculty, and the quality of education is equal to any university.

Last year the College raised the tuition $12 per credit hour and the decrease in enrollment was the smallest in recent years. Enrollment has been going down, but that is because the district is getting smaller and not because of the tuition. Each municipality has a smaller number of residents and the feeder high schools are significantly smaller. The college is looking at a $1.7 million deficit going into the next year. In FY2016, the College cut $600,000; in FY2017, the College continued to reduce the budget by $998,420. Also, there are 20 unfilled positions.

Dr. White inquired about books for students and if the College was looking into online access which will be less costly than students purchasing the books. Over time books have been purchased, and then rented; the College has always been moving forward on this. There has been some movement in using Open Stax. If a faculty member is prepared to do this, the student can get the books totally online and free of charge. It is not available for all books. The College has to be cautious in what it chooses, because the classes need to be transferable. The College is moving in that direction with caution.

Dr. Winfree recently met with Barnes & Noble about online access. The Barnes & Noble option is not free, but there is a $50 charge. The College is exploring various options, including information received recently at a Higher Learning Commission meeting. Mr. Mosby asked about books on reserve in the library. The College will continue to do this. Dr. Winfree added that there are some faculty who have books that they let the students use. The Foundation also assists students with books.

Ms. Hill-Corley appreciated the information shared by Dr. Winfree, including the cuts made by the College. When Dr. Winfree talks about books, Ms. Hill-Corley does not like the word “free.” Something always comes with it. She prefers the word “discount.” When Ms. Hill-Corley first joined the Board, tuition was lower because adequate increases in tuition were not made over time. The $12 increase was to catch up. She is not a proponent of continuing to balance the budget on the backs of the students. It is very hard for everyone; not only the students, but taxpayers. Ms. Hill-Corley has voted to increase taxes, but is now at a point where she wants to freeze taxes because how much more can anyone give when there is no employment out there.
Dr. Winfree stated the College has borrowed money from its reserves and TAWS, but the money has to be paid back.

Ms. Mulhearn said it is important to look at the population of students the College serves. At the Foundation event, everyone heard the heart-wrenching stories of the students the Foundation assisted. The Board needs to be very conscious of the types of students coming to the College. The students should not be punished for what the state can and cannot do.

Dr. Winfree noted that the majority of the students are on financial aid. If they receive a Pell grant, their tuition and fees will be covered. However, they will have less money for incidentals. The students do not have to repay Pell money they receive.

Mr. Mosby asked if the college was helping students with work study positions. It is important to make sure the students have all the information about their options when they fill out their FAFSA in order to maximize the benefits. Mr. Mosby did encourage the College to increase the tuition last year because he thinks the Board needs to continue to plan ahead for the College.

Mr. Mosby said to look at the revenue. He asked how many potential nursing students are left on the waiting list. Figure out a way to spend money to make money. Mr. Mosby asked how much money is sitting on a waiting list that the College is not capturing. He understands that the College cannot compromise the integrity of the process. When he first started on the Board, there was an experiment with midnight classes that did not work very well, but he believes that whatever that revenue is that is sitting out there, the College has to figure out a way to capture it. Mr. Mosby believes the cost benefit will be there. Give the nursing and dental hygiene programs what they need.

Mr. Mosby noted there is an increase numbers in the Conference Center, but where else can the College try to squeeze more revenue. Mr. Mosby said there was some savings on adjunct faculty, but there is faculty overload that is double what the College saves in adjuncts. Everyone needs to be cognizant of when the College pays overloads and what that means. In addition the College needs to be cognizant of student success and a student center and completion. He believes that looking at the Tenth Day Report is all well and good, but the College needs to be analyzing after that last day of drop how many students walk out the door. How many students slip through the cracks because of their inability to succeed anyway because they came to the College ill-equipped? They may be strapped with some debt that they have to pay which will prohibit them from getting back into college. As the College moves forward, that conversation needs to be had and looking at the data to see where the trends are which will help the students and the community with a more educated workforce. The data needs to be shared with the Board.

Mr. Mosby believes the increase in tuition should be $10.00 or at least $7.50. The College needs to function. He is proud to see the College is slashing costs and it is tightening its belt.

Ms. Mulhearn asked about the tuition increase presentation to the students. During the first presentation, Dr. Saban said that students understood. At the second presentation, students asked questions about cuts the College was making. Dr. Winfree sat down with the student who was asking the questions to explain the process the College uses with regard to filling or not filling positions. There are 20 unfilled positions. In addition, Dr. Winfree explained the same thing to Mr. Origel. They then had a better idea of what the College was doing. Ms. Mulhearn asked about their reaction. Dr. Winfree said they understood. Mr. Origel added that he understood to at least increasing it by $5.00. When attending the ICCB meetings he
learned many institutions have not increased tuition or they are not getting money from the state, which sometimes results in faculty get laid off. Then what kind of quality are students getting? Books are also increasing in price. He has been investigating Open Stax and he thinks if Open Stax can be integrated into the system, it will bring in more students because it is all word of mouth. It could then offset the cost of the tuition increase. Ms. Agee asked if the schedule could indicate what classes use online books. Mr. Origel utilized Open Stax for one of his biology classes. These are books coming from Rice University; they are professional. If the College looks to more resources like that, it will be helpful.

Mr. Mosby said to stop selling the college on price. If the faculty are second to none, talk about the quality of the faculty. The college does not do enough to promote the quality in the community.

Ms. Hill-Corley asked Mr. Navarra for his opinion. He agrees with the increase in tuition to keep the College running. Mr. Navarra does hear complaints from students about adjunct faculty. Mr. Mosby said the College talks about quality but then after it gets past that drop date, what is the College looking at? The numbers are not going to lie. Mr. Navarra suggested an additional evaluation be done during the semester. Ms. Nicholson stated that although not opposed to that, it could be difficult to do logistically due to staffing issues.

Mr. Origel added that raising tuition an additional $2.50 per credit is a bit risky because he thinks the state will think the College can handle the loss of funding. Ms. Agee stated the opposite could hold true in that they may say it is not good that they had to put it on the backs of the students.

Mr. Mosby added the importance of bringing concerns from the students coming through the student trustee to the Board. If the Board is promoting quality, the Board has to make difficult decisions. He asked what the vision and commitment was from the Board level. The Board has to make difficult decisions that may not be popular, but the Board was elected to do that.

Ms. Agee suggested that there may a computer system that could be used to gather the data from the evaluation rather than doing it manually. Dr. Winfree added that if there is a pattern of an issue with an adjunct, the College is aware of it.

Ms. Agee will amend the current motion.

**Tuition Rate and Fee Changes**

*Ms. Agee moved and Mr. Mosby seconded that the Board of Trustees approves the following tuition rate changes beginning fall 2017 based on a $7.50 per credit hour increase for in-district students, and the proposed rate to be determined by the formula used by the College for out-of-district and out-of-state/international:*

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It is also recommended that the Board of Trustees approves a $5.00 increase in the Technology Fee to $15.00 per credit hour beginning fall 2017.
Upon the call of roll, the vote was as follows:

Ms. Agee  Aye
Mr. Baikauskas  Nay
Ms. Hill-Corley  Nay
Mr. Mosby  Aye
Ms. Mulhearn  Nay
Dr. White  Aye
Mr. Wiley  Aye
Mr. Origel  Advisory (Nay)

The vote being four (4) Ayes, three (3) Nays, and one (1) Advisory, the motion carried.

ADJOURNMENT
Ms. Hill-Corley moved and Dr. White seconded that the Board of Trustees adjourn the meeting. All members present voted Aye, and the meeting adjourned at 5:52 p.m.

Jacqueline Agee, Chair

Dr. Ronald White, Secretary

Patricia Gallagher Trost, Board Recorder